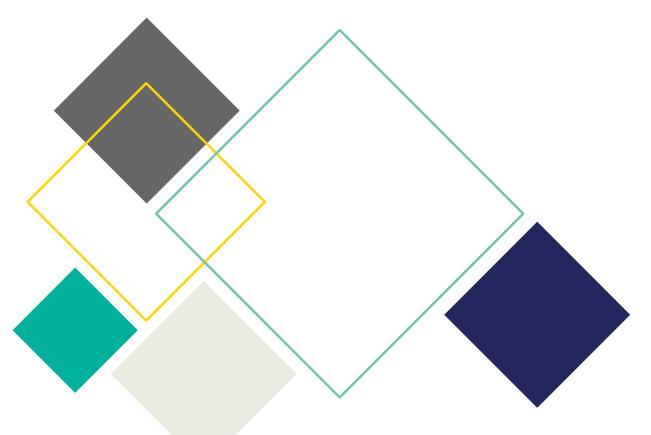
OKLAHOMA COUNTY CRIMINAL JUSTICE AUTHORITY

ADULT DETENTION PER DIEM RATE STUDY

Based on Actual Costs Incurred During the Fiscal Year Ended June 30, 2023





© 2023 MGT Consulting Group 4320 West Kennedy Blvd Tampa, FL 33609 316.214.3163

mgtconsulting.com

Table of Contents

Section 1 -	Introduction & Summary of Results
Section 2 -	Methodology & Format
Section 3 -	Jail Inmate Per Diem Rate
Section 4 -	Cost Allocation Plan
Section 5 -	FY 2023 Expenditure Summary
Section 6 -	FY 2023 Revenue Summary
Section 7 -	FY 2023 Jail Population Summary
Section 8 -	FY 2023 New Inmate Jail Population Summar

Section 1 Introduction & Summary of Results

Introduction

The FY 2023 Adult Detention Per Diem Rate Study for the Oklahoma County Criminal Justice Authority (CJA) identifies the cost of staff, facilities and services required to maintain an adult prisoner in the county detention center for the year ended June 30, 2023. Costs were determined by analyzing the expenditures and revenues of the CJA related to the jail facility. Costs have been broken down between costs associated with housing an inmate on the first day of their incarceration versus the remaining days. This was done by taking the ratio of average number of inmates who were initially booked and the average daily jail population.

MGT Consulting Group (MGT) has prepared the study at the request of the Oklahoma County Criminal Justice Authority using the same methodology that has been used in prior years. CJA and Oklahoma County personnel provided the 2023 expenditure, revenue, wage, and population information to MGT consultants.

Summary of Results

The FY 2023 average daily cost or per diem rate to house a detainee in the Adult Detention Center is \$66.49. This cost includes the cost of detention, transportation and booking and can be applied to all inmates. Rates are based on actual expenditures and statistics from the fiscal year ended June 30, 2023.

Rates are calculated by dividing the total costs associated with the detention center by the average daily prisoner population during fiscal year 2023. The average daily prisoner population dropped in fiscal year 2023 by approximately 10%. No county-wide indirect costs have been included in this calculation.

Additionally, this calculation has been designed to identify differences in the cost to house inmates on the first day, versus all subsequent days. The first day of incarceration is more expensive than subsequent days in the facility due to several one-time activities such as initial intake, fingerprinting, classification, and body scan that occur upon the arrival of a new inmate. These one-time costs, plus the average daily cost of housing and feeding have been aggregated to identify a rate for an inmate's first day in the facility, and a separate rate for each subsequent day they spend in the facility. Those rates are:

- First Day Rate \$211.82
- Subsequent Daily Rate \$61.74

Section 2 Methodology & Format

Detention Cost Allocation Plan

Overview

The Detention Center Cost Allocation Plan has been prepared in accordance with Federal 2 CFR 200. A consistent approach has been followed in the treatment of costs as direct or indirect costs. In no case have costs charged as direct costs to programs been included as indirect costs. All expenditure and statistical information used for this calculation is from the fiscal year ended June 30, 2023.

Methodology

A multiple allocation base double-step down allocation methodology is used for the calculation. This methodology recognizes that the utilization of services by users varies by type of service. The cost of each service or activity is allocated to users based on an appropriate allocation base related to the service performed. In selecting an allocation base to be used, the objective has been to use a base that is readily available and reasonably results in the allocation of costs to users based on the relative benefit derived.

Format

The first few pages of the Cost Allocation Plan are the Table of Contents. The column on the left side of the pages lists the central service, or allocating, divisions and departments. Each central service division and department is broken down into functions. Functions are the specific services provided by a particular division and department. The middle column lists the allocation base for each corresponding function. The column on the right side of the pages is the applicable page number.

The next few pages of the Cost Allocation Plan are the Summary Schedule. The Summary Schedule identifies the total dollar amount allocated from every County allocating division and department to every County receiving

division and department. Allocating divisions and departments are listed down the left column and receiving divisions, departments and funds are listed across the top of each page.

The remaining pages of the Cost Allocation Plan are the details schedules for every central service division and department. The detail schedules for each central service division and department are structured in the following format.

- Narrative. Lists the division and department name, provides a brief description of the activities performed, identifies the functions and the corresponding allocation base.
- ❖ Departmental Costs (A). The actual expenditures for that division and department.
- Incoming Costs (B). The support costs coming into the division and department from other allocating divisions and departments.
- Total Allocated (C). The total amount allocated for that division and department. This amount is found at the end of the Incoming Costs schedule.
- Function Allocations. The distribution, or allocation, of the Total Allocated costs by function.
- ❖ Allocation Summary. The summary of allocated costs by function.

Section 3 Jail Inmate Per Diem Rate

OKLAHOMA COUNTY DETENTION CENTER FY 2023 ACTUAL EXPENDITURES JAIL RATE SUMMARY BY MAJOR COMPONENT

	Average Daily Rate							
	Average Daily Population: 1,495.31							
	Total - All Days	Average Dai	ly Rate					
	ANNUAL	PERCENT OF	DAILY COST					
Cost Component	COST	TOTAL	PER BED					
Jail Housing & Facilities Jail Housing & Facilities - Intake, fingerprinting, classification, and body	\$20,002,454	55.12%	\$36.65					
scan	\$2,031,661	5.60%	\$3.72					
Jail Medical	\$7,383,050	20.35%	\$13.53					
Jail Medical - Intake	\$1,428,977	3.94%	\$2.62					
Jail Food	\$2,219,039	6.12%	\$4.07					
Jail Admin	\$3,221,984	8.88%	\$5.90					
Total Jail Costs	\$36,287,165	100.00%	\$66.49					

Rate for 1	lst Day of Incarc	eration	Rate for Subsequent Days of Incarcera				
Average Da	aily Population:	47.26	Average Daily Population: 1,448.0				
Day 1	First Day	/ Rate	Days 2+	Subsequent	Daily Rate		
		DAILY			DAILY		
ANNUAL	PERCENT OF	COST	ANNUAL	PERCENT OF	COST		
COST	TOTAL	PER BED	COST	TOTAL	PER BED		
\$21,112	0.58%	\$1.22	\$19,981,342	61.23%	\$37.80		
\$2,031,661	55.61%	\$117.78	\$7,383,050	22.62%	\$13.97		
\$1,428,977	39.11%	\$82.84					
\$70,130	1.92%	\$4.07	\$2,148,909	6.58%	\$4.07		
\$101,827	2.79%	\$5.90	\$3,120,157	9.56%	\$5.90		
\$3,653,707	100.00%	\$211.82	\$32,633,458	100.00%	\$61.74		

Section 4 Cost Allocation Plan

Table of Contents

Schedule Description	Allocation Basis Units	Allocation Basis Source	Page #
Table of Contents			1
Summary Schedule			2
Depreciation			3
1 Department Costs			4
1 Incoming Costs			5
1 Depreciation	% of First Day & Existing Inmate Bed Count - Housing & I	Fa Direct allocation	6
1 Allocation Summary			7
Operating Expenditures			8
2 Department Costs			9
2 Incoming Costs			13
2 Admin	% of First Day & Existing Inmate Bed Count - Admin	Direct Allocation	14
2 Info Tech	% of First Day & Existing Inmate Bed Count - Admin	Direct Allocation	15
2 Finance	% of First Day & Existing Inmate Bed Count - Admin	Direct Allocation	16
2 HR & Training	% of First Day & Existing Inmate Bed Count - Admin	Direct Allocation	17
2 Inmate Food	% of First Day & Existing Inmate Bed Count - Inmate Foo	d Direct Allocation	18
2 Medical	Average Daily Staff Count	Direct Allocation	19
2 Jail Housing & Fac	Direct allocation to Jail Housing & Facilities	Direct Allocation	20
2 Jail Housing & Fac 1st Day	Direct allocation to Jail Housing & Facilities 1st Day		21
2 Allocation Summary			22
Revenue Offsets			23
3 Department Costs			24
3 Incoming Costs			25
3 Revenues	% of First Day & Existing Inmate Bed Count - Housing & I	Fa Direct Allocation	26
3 Allocation Summary	, ,		27

Summary Schedule

Department	Jail Admin	Jail Admin 1st Day	Jail Housing & Facilities	Jail Housing & Facilities 1st Day	Jail Medical	Jail Medical 1st Day	Jail Food	Jail Food 1st Day	2nd Allocation Orphans	Total
1 Depreciation	\$0	\$0	\$646,901	\$21,112	\$0	\$0	\$0	\$0	\$0	\$668,013
2 Operating Expenditures	3,120,157	101,827	21,605,043	2,105,762	7,383,050	1,428,977	2,148,909	70,130	0	37,963,855
3 Revenue Offsets	0	0	(2,270,602)	(74,102)	0	0	0	0	0	(2,344,704)
Total Current Allocations	\$3,120,157	\$101,827	\$19,981,342	\$2,052,773	\$7,383,050	\$1,428,977	\$2,148,909	\$70,130	\$0	\$36,287,164

Depreciation

Costs associated with the annual depreciation of capitalized equipment and building improvements has been included here and is allocated to Jail Housing & Facilities and Jail Housing & Facilities 1st day based on the percentage of first day and existing inmate bed count.

FY 2023 Actual Costs 9/22/2023

Dept:1 Depreciation

A. Department Costs

Description		Amount	General Admin	Depreciation
Personnel Costs				
Salaries	S	0	0	0
Salary % Split			.00%	.00%
Benefits	S	0	0	0
Subtotal - Personnel Costs		0	0	0
Services & Supplies Cost				
Equipment Depreciation	Р	307,851	0	307,851
Building Depreciation	Р	360,162	0	360,162
Subtotal - Services & Supplies		668,013	0	668,013
Department Cost Total		668,013	0	668,013
Adjustments to Cost				
Subtotal - Adjustments		0	0	0
Total Costs After Adjustments		668,013	0	668,013
General Admin Distribution			0	0
Grand Total		\$668,013		\$668,013

FY 2023 Actual Costs 9/22/2023

Dept:1 Depreciation

B. Incoming Costs - (Default Spread Expense%)

No Indirect Costs

Page Intentionally Left Blank

FY 2023 Actual Costs 9/22/2023

Dept:1 Depreciation

Depreciation Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
6 Jail Housing & Facilities 7 Jail Housing & Facilities 1st Day	1,448.05 47.26	96.84% 3.16%	\$646,901 21,112	\$0 0	\$646,901 21,112	\$0 0	\$646,901 21,112
Subtotal	1,495.31	100.00%	668,013	0	668,013	0	668,013
Direct Bills					0		0
Total					\$668,013		\$668,013

Basis Units: % of First Day & Existing Inmate Bed Count - Housing & Fac

FY 2023 Actual Costs 9/22/2023

Allocation Summary

Dept:1 Depreciation

Department	Depreciation	Total	
6 Jail Housing & Facilities 7 Jail Housing & Facilities 1st Day	\$646,901 21,112	\$646,901 21,112	
Total	\$668,013	\$668,013	

Criminal Justice Authority Operating Expenditures

The operating expenditures of the Criminal Justice Authority have been entered here. Costs include all labor, benefits, insurance, maintenance, food, medical, and professional services associated with the operations of the Oklahoma County Adut Detention Center. Costs have been placed into different pools based on the specific purpose of the cost (medical, food, etc). Labor costs have been assigned to cost pools based on the makeup of the the full time staff - with part-time and fringe benefit costs being allocated proportionally based on the assignment of full-time staff to the various cost pools. Over-time costs have been assigned directly to the Jail Housing & Facility cost pool. Cost pools and their treatment are as follows:

- · Admin Costs are allocated to Admin and Admin 1st day based on the percentage of first day and existing inmate bed count.
- · Info Tech Costs are allocated to Admin and Admin 1st day based on the percentage of first day and existing inmate bed count.
- Finance Costs are allocated to Admin and Admin 1st day based on the percentage of first day and existing inmate bed count.
- · HR & Training Costs are allocated to Admin and Admin 1st day based on the percentage of first day and existing inmate bed count.
- · Inmate Food Costs are allocated to Jail Food and Jail Food 1st day based on the percentage of first day and existing inmate bed count.
- **Medical** Costs are allocated based on the number of staff handling intake for first day and remaining staff who are supporting the remaining inmates each day.
- Jail Housing & Fac Costs are directly allocated to Jail Housing & Facilities.
- Jail Housing & Fac 1st Day Costs for intake, fingerprinting, classification, and body scans for new inmates on their first day of incarceration are directly allocated to Jail Housing & Facilities 1st Day.

A. Department Costs

Description		Amount	General Admin	Admin	Info Tech	Finance	HR & Training	Inmate Food	Medical	Jail Housing & Fac
Personnel Costs										
Salaries (FT-PT-OT)	S1	13,386,987	0	1,035,133	64,037	57,141	174,536	0	171,698	10,794,476
Salary % Split			.00%	7.73%	.48%	.43%	1.30%	.00%	1.28%	80.63%
Benefits	S	6,401,279	0	494,971	30,621	27,323	83,458	0	82,101	5,161,613
Subtotal - Personnel Costs		19,788,266	0	1,530,105	94,658	84,464	257,994	0	253,799	15,956,089
Services & Supplies Cost										
51003 - Overtime	Р	900,384	0	0	0	0	0	0	0	817,806
53XXX - Travel	Р	837	0	837	0	0	0	0	0	0
54XXX - Maint & Opers Others	Р	599,870	0	0	0	0	0	0	0	544,854
54013 - Advertising	D	1,009	0	0	0	0	0	0	0	0
54019/20 - Property & Other Ins	Р	1,344,545	0	0	0	0	0	0	0	1,221,232
54022-6+ Utilities + Solid Waste	Р	1,720,791	0	0	0	0	0	0	0	1,562,971
54036 - Prisoner Care	Р	7,750,788	0	0	0	0	0	0	7,750,788	0
54037 - Prisoner Care-Cap	Р	786,956	0	0	0	0	0	0	786,956	0
54113 - Software Licenses	Р	18,496	0	0	18,496	0	0	0	0	0
54156 - Bldg & Ground Maint	Р	429,764	0	0	0	0	0	0	0	390,349
54202 - Kitchen Supplies	Р	220,788	0	0	0	0	0	220,788	0	0
54203 - Medical Supplies	Р	10,361	0	0	0	0	0	0	10,361	0
54205 - Training Supplies	Р	2,777	0	0	0	0	2,777	0	0	0
54218 - Janitorial Supplies	Р	85,722	0	0	0	0	0	0	0	77,860
54303/4/5/10 - Inmate Supplies	Р	311,862	0	0	0	0	0	0	0	283,260
54306 - Inmate Commissary Resale S	St D	774	0	0	0	0	0	0	0	0
54307 - Inmate Food	Р	1,997,910	0	0	0	0	0	1,997,910	0	0
54451 - Prof Svcs-Legal	Р	1,042,092	0	1,042,092	0	0	0	0	0	0
54452 - Prof Svcs-Auditing & Acctg	Р	60,508	0	0	0	60,508	0	0	0	0
54453 - Prof Svcs-Medical	Р	10,123	0	0	0	0	0	0	10,123	0
54455 - Prof Svcs-Other	Р	874,593	0	115,788	7,841	0	0	341	0	750,623
54458 - Prof Svcs-Training & Educat	Р	6,424	0	0	0	0	6,424	0	0	0
55XXX - Capital Expenditures	D	537,767	0	0	0	0	0	0	0	0
Subtotal - Services & Supplies		18,715,139	0	1,158,717	26,338	60,508	9,201	2,219,039	8,558,228	5,648,954
Department Cost Total		38,503,405	0	2,688,822	120,996	144,972	267,195	2,219,039	8,812,027	21,605,043
Adjustments to Cost										
54013 - Advertising	D	(1,009)	0	0	0	0	0	0	0	0

A. Department Costs

Description	Amount	General Admin	Admin	Info Tech	Finance	HR & Training	Inmate Food	Medical	Jail Housing & Fac
54306 - Inmate Commissary Resale St D	(774)	0	0	0	0	0	0	0	0
55XXX - Capital Expenditures D	(537,767)	0	0	0	0	0	0	0	0
Subtotal - Adjustments	(539,550)	0	0	0	0	0	0	0	0
Total Costs After Adjustments	37,963,855	0	2,688,822	120,996	144,972	267,195	2,219,039	8,812,027	21,605,043
General Admin Distribution		0	0	0	0	0	0	0	0
Grand Total	\$37,963,855		\$2,688,822	\$120,996	\$144,972	\$267,195	\$2,219,039	\$8,812,027	\$21,605,043

A. Department Costs

Description		Amount	Jail Housing & Fac 1st Day
Personnel Costs			
Salaries (FT-PT-OT)	S1	13,386,987	1,089,966
Salary % Split			8.14%
Benefits	S	6,401,279	
Subtotal - Personnel Costs		19,788,266	1,611,156
Services & Supplies Cost			
51003 - Overtime	Р	900,384	82,577
53XXX - Travel	Р	837	0
54XXX - Maint & Opers Others	Р	599,870	55,016
54013 - Advertising	D	1,009	0
54019/20 - Property & Other Ins	Р	1,344,545	123,313
54022-6+ Utilities + Solid Waste	Р	1,720,791	157,820
54036 - Prisoner Care	Р	7,750,788	0
54037 - Prisoner Care-Cap	Р	786,956	0
54113 - Software Licenses	Р	18,496	0
54156 - Bldg & Ground Maint	Р	429,764	39,415
54202 - Kitchen Supplies	Р	220,788	0
54203 - Medical Supplies	Р	10,361	0
54205 - Training Supplies	Р	2,777	0
54218 - Janitorial Supplies	Р	85,722	7,862
54303/4/5/10 - Inmate Supplies	Р	311,862	28,602
54306 - Inmate Commissary Resale S	ιD	774	0
54307 - Inmate Food	Р	1,997,910	0
54451 - Prof Svcs-Legal	Р	1,042,092	0
54452 - Prof Svcs-Auditing & Acctg	Р	60,508	
54453 - Prof Svcs-Medical	Р	10,123	0
54455 - Prof Svcs-Other	Р	874,593	0
54458 - Prof Svcs-Training & Educat	Р	6,424	0
55XXX - Capital Expenditures	D	537,767	0
Subtotal - Services & Supplies		18,715,139	494,606
Department Cost Total		38,503,405	2,105,762
Adjustments to Cost 54013 - Advertising	D	(1,009)	0

FY 2023 Actual Costs 9/22/2023

Dept:2 Operating Expenditures

A. Department Costs

Description	Amount	Jail Housing & Fac 1st Day
54306 - Inmate Commissary Resale Sι D	(774)	0
55XXX - Capital Expenditures D	(537,767)	0
Subtotal - Adjustments	(539,550)	0
Total Costs After Adjustments	37,963,855	2,105,762
General Admin Distribution		0
Grand Total	\$37,963,855	\$2,105,762

FY 2023 Actual Costs 9/22/2023

B. Incoming Costs - (Default Spread Salary%)

Dept:2 Operating Expenditures

No Indirect Costs

Page Intentionally Left Blank

FY 2023 Actual Costs 9/22/2023

Dept:2 Operating Expenditures

Admin Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Jail Admin	1,448.05	96.84%	\$2,603,844	\$0	\$2,603,844	\$0	\$2,603,844
5 Jail Admin 1st Day	47.26	3.16%	84,977	0	84,977	0	84,977
Subtotal	1,495.31	100.00%	2,688,822	0	2,688,822	0	2,688,822
Direct Bills					0		0
Total					\$2,688,822		\$2,688,822

Basis Units: % of First Day & Existing Inmate Bed Count - Admin

FY 2023 Actual Costs 9/22/2023

Info Tech Allocations Dept:2 Operating Expenditures

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Jail Admin 5 Jail Admin 1st Day	1,448.05 47.26	96.84% 3.16%	\$117,172 3,824	\$0 0	\$117,172 3,824	\$0 0	\$117,172 3,824
Subtotal	1,495.31	100.00%	120,996	0	120,996	0	120,996
Direct Bills					0		0
Total					\$120,996		\$120,996

Basis Units: % of First Day & Existing Inmate Bed Count - Admin

Dept:2 Operating Expenditures

Finance Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Jail Admin 5 Jail Admin 1st Day	1,448.05 47.26	96.84% 3.16%	\$140,390 4,582	\$0 0	\$140,390 4,582	\$0 0	\$140,390 4,582
Subtotal	1,495.31	100.00%	144,972	0	144,972	0	144,972
Direct Bills					0		0
Total					\$144,972		\$144,972

Basis Units: % of First Day & Existing Inmate Bed Count - Admin

HR & Training Allocations

Dept:2 Operating Expenditures

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Jail Admin	1,448.05	96.84%	\$258,750	\$0	\$258,750	\$0	\$258,750
5 Jail Admin 1st Day	47.26	3.16%	8,444	0	8,444	0	8,444
Subtotal	1,495.31	100.00%	267,195	0	267,195	0	267,195
Direct Bills					0		0
Total					\$267,195		\$267,195

Basis Units: % of First Day & Existing Inmate Bed Count - Admin

FY 2023 Actual Costs 9/22/2023

Dept:2 Operating Expenditures

Inmate Food Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
10 Jail Food 11 Jail Food 1st Day	1,448.05 47.26	96.84% 3.16%	\$2,148,909 70,130	\$0 0	\$2,148,909 70,130	\$0 0	\$2,148,909 70,130
Subtotal	1,495.31	100.00%	2,219,039	0	2,219,039	0	2,219,039
Direct Bills					0		0
Total					\$2,219,039		\$2,219,039

Basis Units: % of First Day & Existing Inmate Bed Count - Inmate Food

FY 2023 Actual Costs 9/22/2023

Dept:2 Operating Expenditures

Medical Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
8 Jail Medical	31	83.78%	\$7,383,050	\$0	\$7,383,050	\$0	\$7,383,050
9 Jail Medical 1st Day	6	16.22%	1,428,977	0	1,428,977	0	1,428,977
Subtotal	37	100.00%	8,812,027	0	8,812,027	0	8,812,027
Direct Bills					0		0
Total					\$8,812,027		\$8,812,027

Basis Units: Average Daily Staff Count

FY 2023 Actual Costs 9/22/2023

Dept:2 Operating Expenditures

Jail Housing & Fac Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
6 Jail Housing & Facilities	100	100.00%	\$21,605,043	\$0	\$21,605,043	\$0	\$21,605,043
Subtotal	100	100.00%	21,605,043	0	21,605,043	0	21,605,043
Direct Bills					0		0
Total					\$21,605,043		\$21,605,043

Basis Units: Direct allocation to Jail Housing & Facilities

FY 2023 Actual Costs 9/22/2023

Dept:2 Operating Expenditures

Jail Housing & Fac 1st Day Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
7 Jail Housing & Facilities 1st Day	100	100.00%	\$2,105,762	\$0	\$2,105,762	\$0	\$2,105,762
Subtotal	100	100.00%	2,105,762	0	2,105,762	0	2,105,762
Direct Bills					0		0
Total					\$2,105,762		\$2,105,762

Basis Units: Direct allocation to Jail Housing & Facilities 1st Day

Source:

Allocation Summary

Department	Admin	Info Tech	Finance	HR & Training	Inmate Food	Medical	Jail Housing & Fac	Jail Housing & Fac 1st Day	Total
4 Jail Admin	\$2,603,844	\$117,172	\$140,390	\$258,750	\$0	\$0	\$0	\$0	\$3,120,157
5 Jail Admin 1st Day	84,977	3,824	4,582	8,444	0	0	0	0	101,827
6 Jail Housing & Facilities	0	0	0	0	0	0	21,605,043	0	21,605,043
7 Jail Housing & Facilities 1st Day	0	0	0	0	0	0	0	2,105,762	2,105,762
8 Jail Medical	0	0	0	0	0	7,383,050	0	0	7,383,050
9 Jail Medical 1st Day	0	0	0	0	0	1,428,977	0	0	1,428,977
10 Jail Food	0	0	0	0	2,148,909	0	0	0	2,148,909
11 Jail Food 1st Day	0	0	0	0	70,130	0	0	0	70,130
Total	\$2,688,822	\$120,996	\$144,972	\$267,195	\$2,219,039	\$8,812,027	\$21,605,043	\$2,105,762	\$37,963,855

Revenues

Revenue offsets to expenditures have been included here and are all allocated to Jail Housing & Facilities and Jail Housing & Facilities 1st day based on the percentage of first day and existing inmate bed count - reducing the overall net cost of operations. Revenue offsets include:

- · Bail Bond Fees
- · Commissary revenue
- · Jail Phone/Video revenue
- · Donations

FY 2023 Actual Costs 9/22/2023

Dept:3 Revenue Offsets

A. Department Costs

Description		Amount	General Admin	Revenues
Personnel Costs				
Salaries	S	0	0	0
Salary % Split			.00%	.00%
Benefits	S	0	0	0
Subtotal - Personnel Costs		0	0	0
Services & Supplies Cost				
Revenue - Bail Bond Fees	Р	(1,110)	0	(1,110)
Revenue - Commissary	Р	(705,387)	0	(705,387)
Revenue - Jail Phone/Video	Р	(1,539,322)	0	(1,539,322)
Revenue - Interest Income	Р	(20,758)	0	(20,758)
Revenue - Misc., Social Security	Р	(78,126)	0	(78,126)
Subtotal - Services & Supplies		(2,344,704)	0	(2,344,704)
Department Cost Total		(2,344,704)	0	(2,344,704)
Adjustments to Cost				
Subtotal - Adjustments		0	0	0
Total Costs After Adjustments		(2,344,704)	0	(2,344,704)
General Admin Distribution			0	0
Grand Total		\$(2,344,704)		\$(2,344,704)

FY 2023 Actual Costs 9/22/2023

Dept:3 Revenue Offsets

B. Incoming Costs - (Default Spread Expense%)

No Indirect Costs

Page Intentionally Left Blank

Oklahoma County Criminal Justice Authority Inmate Daily Housing Cost

FY 2023 Actual Costs 9/22/2023

Dept:3 Revenue Offsets

Revenues Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
6 Jail Housing & Facilities 7 Jail Housing & Facilities 1st Day	1,448.05 47.26	96.84% 3.16%	\$(2,270,602) (74,102)	\$0 0	\$(2,270,602) (74,102)	\$0 0	\$(2,270,602) (74,102)
Subtotal	1,495.31	100.00%	(2,344,704)	0	(2,344,704)	0	(2,344,704)
Direct Bills					0		0
Total					\$(2,344,704)		\$(2,344,704)

Basis Units: % of First Day & Existing Inmate Bed Count - Housing & Fac

Source: Direct Allocation

Oklahoma County Criminal Justice Authority Inmate Daily Housing Cost

FY 2023 Actual Costs 9/22/2023

Allocation Summary

Dept:3 Revenue Offsets

Department	Revenues	Total
6 Jail Housing & Facilities	\$(2,270,602)	\$(2,270,602)
7 Jail Housing & Facilities 1st Day	(74,102)	(74,102)
Total	\$(2,344,704)	\$(2,344,704)

Section 5 FY 2023 Expenditure Summary

Criminal Justice Authority Expenses FY 22-23

CHARACTER	OBJECT	DESCRIPTION	Sum of AMOUNT
51	51001	Full Time Salaries	13,066,921.03
	51002	Part Time Salaries	320,065.68
	51003	Over Time Salaries	900,383.65
51 Total			14,287,370.36
52	52010	FICA	1,038,779.65
	52032	Defined Contribution	1,450,785.48
	52040	Unemployment	23,278.37
	52045	Health & Life Premiums	3,888,435.30
52 Total			6,401,278.80
53	53040	Meals	276.50
	53060	Registration Fees	250.00
	53070	Airfare	310.48
53 Total			836.98
54	54011	Postage	770.03
	54013	Advertising	1,009.00
	54014	Financial Services	72,672.24
	54019	Premiums-Property Ins	405,168.76
	54020	Premiums-Other Ins	939,376.00
	54021	Telecommunications Svcs	74,347.37
	54022	Utilities-Gas	50,965.00
	54023	Utilities-Electric	454,104.74
	54024	Utilities-Sewer & Water	150,600.85
	54026	Utilities-Other	903,404.29
	54029	Transportation	507.75
	54030	Subscriptions	32,170.89
	54035	Bottled Water	6,298.98
	54036	Prisoner Care	7,750,787.89
	54037	Prisoner Care-Cap	786,955.82
	54109	Equipment-Other	384.00
	54113	Software Annual License Renew	18,496.20
	54155	Telecommunciation Supplies	11,184.05
		• • • • • • • • • • • • • • • • • • • •	•

Criminal Justice Authority Expenses FY 22-23

CHARACTER	ОВЈЕСТ	DESCRIPTION	Sum of AMOUNT
54	54156	Bldg & Grounds-Maintenance	429,764.37
	54158	Computer/Copier Maintenance	152,217.66
	54162	Equipment Repair	529.53
	54165	Vehicle Repair	17,719.89
	54173	Solid Waste	161,716.00
	54202	Kitchen Supplies	220,787.61
	54203	Medical Supplies	10,361.13
	54205	Training Supplies	2,776.88
	54208	Lab Supplies	95.36
	54211	Motor Vehicle Fuel-Unleaded	29,267.14
	54218	Janitorial Supplies	85,721.68
	54221	Recreation Supplies	939.10
	54301	Uniform & Wearing Apparel	49,723.75
	54302	Safety Supplies	10,120.27
	54303	Inmate Clothing	94,361.76
	54304	Inmate Toiletries	93,751.88
	54305	Inmate Bedding/Textiles	94,144.02
	54306	Inmate Commissary Resale Suppl	774.24
	54307	Inmate Food	1,997,909.93
	54310	Indigent Inmate Supplies	29,604.12
	54351	Office Supplies	39,531.64
	54451	Professional Services-Legal	1,042,091.92
	54452	Prof Services-Auditing & Acctg	60,507.50
	54453	Professional Services-Medical	10,123.00
	54455	Professional Services-Other	874,593.44
	54458	Prof Service-Training & Educat	6,423.62
	54459	Copier Charges	96,420.51
	54532	Workers Comp Other	4,970.06
54 Total		·	17,276,151.87
55	55070	Building&Grounds-Fixtures/Perm	48,828.82
	55260	Kitchen Equipment	33,000.00

Criminal Justice Authority Expenses FY 22-23

CHARACTER	OBJECT	DESCRIPTION	Sum of AMOUNT
55	55310	Video Equipment	359,973.09
	55330	Other Equipment	95,965.00
55 Total			537,766.91
Grand Total			38,503,404.92

Section 6 FY 2023 Revenue Summary

Criminal Justice Authority Revenues FY 22-23

ACCOUNT DESCRIPTION	REVENUE	
Prisoner Boarding Fee-City	\$	590,470.72
Prisoner Boarding Fee-State	\$	2,041,875.00
Interest Income	\$	20,758.44
Commissary Revenue	\$	705,387.41
Sheriff Jail Phone	\$	1,539,321.84
Inmate Incarceration Fees	\$	7,473.00
Bail Bond Fees	\$	1,110.00
Miscellaneous*	\$	34,568,494.02
Grand Total	\$	39,474,890.43

^{*}Miscellaneous Revenue includes the following:

Social Security Administration \$ 78,126.00

Section 7 FY 2023 Jail Population Summary

Bed Days

Date	2022-07-01 - 2023-06-30	Count
2022-07-01		57
2022-07-02		45
2022-07-03		32
2022-07-04		26
2022-07-05		26
2022-07-06		57
2022-07-07		60
2022-07-08		56
2022-07-09		38
2022-07-10		56
2022-07-11		44
2022-07-12		60
2022-07-13		65
2022-07-14		53
2022-07-15		62
2022-07-16		44
2022-07-17		41
2022-07-18		38
2022-07-19		60
2022-07-20		65
2022-07-21		64
2022-07-22		53
2022-07-23		59
2022-07-24		34
2022-07-25		34
2022-07-26		44
2022-07-27		41
2022-07-28		48
2022-07-29		49
2022-07-30		50
2022-07-31		53

Date	2022-07-01 - 2023-06-30	Count
2022-08-01		31
2022-08-02		45
2022-08-03		61
2022-08-04		57
2022-08-05		50
2022-08-06		54
2022-08-07		57
2022-08-08		41
2022-08-09		63
2022-08-10		50
2022-08-11		65
2022-08-12		55
2022-08-13		49
2022-08-14		69
2022-08-15		46
2022-08-16		42
2022-08-17		39
2022-08-18		35
2022-08-19		37
2022-08-20		55
2022-08-21		55
2022-08-22		38
2022-08-23		57
2022-08-24		58
2022-08-25		48
2022-08-26		55
2022-08-27		30
2022-08-28		33
2022-08-29		23
2022-08-30		51
2022-08-31		73
2022-09-01		48
2022-09-02		50
2022-09-03		48

Date	2022-07-01 - 2023-06-30	Count
2022-09-04		42
2022-09-05		39
2022-09-06		33
2022-09-07		65
2022-09-08		53
2022-09-09		57
2022-09-10		52
2022-09-11		30
2022-09-12		20
2022-09-13		47
2022-09-14		53
2022-09-15		59
2022-09-16		54
2022-09-17		39
2022-09-18		28
2022-09-19		24
2022-09-20		53
2022-09-21		74
2022-09-22		51
2022-09-23		54
2022-09-24		53
2022-09-25		29
2022-09-26		30
2022-09-27		45
2022-09-28		62
2022-09-29		55
2022-09-30		51
2022-10-01		33
2022-10-02		37
2022-10-03		41
2022-10-04		49
2022-10-05		70
2022-10-06		53
2022-10-07		48

Date	2022-07-01 - 2023-06-30	Count
2022-10-08		53
2022-10-09		25
2022-10-10		39
2022-10-11		46
2022-10-12		52
2022-10-13		46
2022-10-14		52
2022-10-15		51
2022-10-16		32
2022-10-17		40
2022-10-18		50
2022-10-19		59
2022-10-20		58
2022-10-21		35
2022-10-22		44
2022-10-23		32
2022-10-24		28
2022-10-25		38
2022-10-26		53
2022-10-27		48
2022-10-28		71
2022-10-29		45
2022-10-30		37
2022-10-31		45
2022-11-01		35
2022-11-02		43
2022-11-03		49
2022-11-04		51
2022-11-05		34
2022-11-06		33
2022-11-07		33
2022-11-08		37
2022-11-09		44
2022-11-10		53

Date	2022-07-01 - 2023-06-30	Count
2022-11-11		49
2022-11-12		25
2022-11-13		42
2022-11-14		29
2022-11-15		43
2022-11-16		38
2022-11-17		52
2022-11-18		32
2022-11-19		28
2022-11-20		25
2022-11-21		38
2022-11-22		56
2022-11-23		61
2022-11-24		43
2022-11-25		17
2022-11-26		34
2022-11-27		24
2022-11-28		41
2022-11-29		43
2022-11-30		48
2022-12-01		48
2022-12-02		60
2022-12-03		49
2022-12-04		23
2022-12-05		37
2022-12-06		47
2022-12-07		42
2022-12-08		35
2022-12-09		39
2022-12-10		30
2022-12-11		33
2022-12-12		47
2022-12-13		48
2022-12-14		48

Date	2022-07-01 - 2023-06-30	Count
2022-12-15		26
2022-12-16		46
2022-12-17		36
2022-12-18		26
2022-12-19		33
2022-12-20		48
2022-12-21		38
2022-12-22		35
2022-12-23		38
2022-12-24		27
2022-12-25		17
2022-12-26		20
2022-12-27		39
2022-12-28		28
2022-12-29		44
2022-12-30		56
2022-12-31		28
2023-01-01		31
2023-01-02		36
2023-01-03		42
2023-01-04		40
2023-01-05		36
2023-01-06		71
2023-01-07		32
2023-01-08		27
2023-01-09		25
2023-01-10		41
2023-01-11		59
2023-01-12		45
2023-01-13		63
2023-01-14		30
2023-01-15		47
2023-01-16		43
2023-01-17		39

Date	2022-07-01 - 2023-06-30	Count
2023-01-18		40
2023-01-19		55
2023-01-20		64
2023-01-21		46
2023-01-22		37
2023-01-23		33
2023-01-24		64
2023-01-25		45
2023-01-26		42
2023-01-27		57
2023-01-28		41
2023-01-29		40
2023-01-30		36
2023-01-31		36
2023-02-01		56
2023-02-02		45
2023-02-03		37
2023-02-04		51
2023-02-05		59
2023-02-06		60
2023-02-07		53
2023-02-08		47
2023-02-09		55
2023-02-10		41
2023-02-11		41
2023-02-12		41
2023-02-13		29
2023-02-14		71
2023-02-15		64
2023-02-16		58
2023-02-17		39
2023-02-18		46
2023-02-19		43
2023-02-20		53

Date	2022-07-01 - 2023-06-30	Count
2023-02-21		42
2023-02-22		40
2023-02-23		61
2023-02-24		50
2023-02-25		43
2023-02-26		30
2023-02-27		28
2023-02-28		43
2023-03-01		58
2023-03-02		78
2023-03-03		81
2023-03-04		49
2023-03-05		31
2023-03-06		39
2023-03-07		63
2023-03-08		51
2023-03-09		62
2023-03-10		46
2023-03-11		39
2023-03-12		36
2023-03-13		36
2023-03-14		49
2023-03-15		55
2023-03-16		47
2023-03-17		50
2023-03-18		46
2023-03-19		45
2023-03-20		52
2023-03-21		62
2023-03-22		57
2023-03-23		54
2023-03-24		47
2023-03-25		36
2023-03-26		35

Date	2022-07-01	- 2023-06-30 Count
2023-03-27		33
2023-03-28		46
2023-03-29		47
2023-03-30		53
2023-03-31		52
2023-04-01		50
2023-04-02		40
2023-04-03		43
2023-04-04		61
2023-04-05		71
2023-04-06		52
2023-04-07		60
2023-04-08		55
2023-04-09		39
2023-04-10		42
2023-04-11		63
2023-04-12		69
2023-04-13		69
2023-04-14		57
2023-04-15		44
2023-04-16		44
2023-04-17		39
2023-04-18		62
2023-04-19		71
2023-04-20		46
2023-04-21		50
2023-04-22		48
2023-04-23		43
2023-04-24		45
2023-04-25		48
2023-04-26		58
2023-04-27		40
2023-04-28		72
2023-04-29		49

Date	2022-07-01 - 2023-06-30	Count
2023-04-30		43
2023-05-01		46
2023-05-02		54
2023-05-03		52
2023-05-04		96
2023-05-05		75
2023-05-06		57
2023-05-07		45
2023-05-08		49
2023-05-09		70
2023-05-10		58
2023-05-11		63
2023-05-12		68
2023-05-13		55
2023-05-14		47
2023-05-15		49
2023-05-16		45
2023-05-17		66
2023-05-18		57
2023-05-19		60
2023-05-20		39
2023-05-21		31
2023-05-22		55
2023-05-23		70
2023-05-24		50
2023-05-25		65
2023-05-26		49
2023-05-27		63
2023-05-28		57
2023-05-29		63
2023-05-30		57
2023-05-31		58
2023-06-01		78
2023-06-02		50

Date	2022-07-01 - 2023-06-30	Count
2023-06-03		51
2023-06-04		41
2023-06-05		45
2023-06-06		35
2023-06-07		68
2023-06-08		35
2023-06-09		73
2023-06-10		64
2023-06-11		66
2023-06-12		42
2023-06-13		65
2023-06-14		50
2023-06-15		51
2023-06-16		57
2023-06-17		50
2023-06-18		40
2023-06-19		45
2023-06-20		52
2023-06-21		56
2023-06-22		46
2023-06-23		34
2023-06-24		49
2023-06-25		34
2023-06-26		35
2023-06-27		57
2023-06-28		48
2023-06-29		52
2023-06-30		39

Total: 17249

Section 8 FY 2023 New Inmate Jail Population Summary

Bed Days

Date	2022-07-01 - 2023-06-30	Count
2022-07-01		57
2022-07-02		45
2022-07-03		32
2022-07-04		26
2022-07-05		26
2022-07-06		57
2022-07-07		60
2022-07-08		56
2022-07-09		38
2022-07-10		56
2022-07-11		44
2022-07-12		60
2022-07-13		65
2022-07-14		53
2022-07-15		62
2022-07-16		44
2022-07-17		41
2022-07-18		38
2022-07-19		60
2022-07-20		65
2022-07-21		64
2022-07-22		53
2022-07-23		59
2022-07-24		34
2022-07-25		34
2022-07-26		44
2022-07-27		41
2022-07-28		48
2022-07-29		49
2022-07-30		50
2022-07-31		53

Date	2022-07-01 - 2023-06-30	Count
2022-08-01		31
2022-08-02		45
2022-08-03		61
2022-08-04		57
2022-08-05		50
2022-08-06		54
2022-08-07		57
2022-08-08		41
2022-08-09		63
2022-08-10		50
2022-08-11		65
2022-08-12		55
2022-08-13		49
2022-08-14		69
2022-08-15		46
2022-08-16		42
2022-08-17		39
2022-08-18		35
2022-08-19		37
2022-08-20		55
2022-08-21		55
2022-08-22		38
2022-08-23		57
2022-08-24		58
2022-08-25		48
2022-08-26		55
2022-08-27		30
2022-08-28		33
2022-08-29		23
2022-08-30		51
2022-08-31		73
2022-09-01		48
2022-09-02		50
2022-09-03		48

Date	2022-07-01 - 2023-06-30	Count
2022-09-04		42
2022-09-05		39
2022-09-06		33
2022-09-07		65
2022-09-08		53
2022-09-09		57
2022-09-10		52
2022-09-11		30
2022-09-12		20
2022-09-13		47
2022-09-14		53
2022-09-15		59
2022-09-16		54
2022-09-17		39
2022-09-18		28
2022-09-19		24
2022-09-20		53
2022-09-21		74
2022-09-22		51
2022-09-23		54
2022-09-24		53
2022-09-25		29
2022-09-26		30
2022-09-27		45
2022-09-28		62
2022-09-29		55
2022-09-30		51
2022-10-01		33
2022-10-02		37
2022-10-03		41
2022-10-04		49
2022-10-05		70
2022-10-06		53
2022-10-07		48

Date	2022-07-01 - 2023-06-30	Count
2022-10-08		53
2022-10-09		25
2022-10-10		39
2022-10-11		46
2022-10-12		52
2022-10-13		46
2022-10-14		52
2022-10-15		51
2022-10-16		32
2022-10-17		40
2022-10-18		50
2022-10-19		59
2022-10-20		58
2022-10-21		35
2022-10-22		44
2022-10-23		32
2022-10-24		28
2022-10-25		38
2022-10-26		53
2022-10-27		48
2022-10-28		71
2022-10-29		45
2022-10-30		37
2022-10-31		45
2022-11-01		35
2022-11-02		43
2022-11-03		49
2022-11-04		51
2022-11-05		34
2022-11-06		33
2022-11-07		33
2022-11-08		37
2022-11-09		44
2022-11-10		53

Date	2022-07-01 - 2023-06-30	Count
2022-11-11		49
2022-11-12		25
2022-11-13		42
2022-11-14		29
2022-11-15		43
2022-11-16		38
2022-11-17		52
2022-11-18		32
2022-11-19		28
2022-11-20		25
2022-11-21		38
2022-11-22		56
2022-11-23		61
2022-11-24		43
2022-11-25		17
2022-11-26		34
2022-11-27		24
2022-11-28		41
2022-11-29		43
2022-11-30		48
2022-12-01		48
2022-12-02		60
2022-12-03		49
2022-12-04		23
2022-12-05		37
2022-12-06		47
2022-12-07		42
2022-12-08		35
2022-12-09		39
2022-12-10		30
2022-12-11		33
2022-12-12		47
2022-12-13		48
2022-12-14		48

Date	2022-07-01 - 2023-06-30	Count
2022-12-15		26
2022-12-16		46
2022-12-17		36
2022-12-18		26
2022-12-19		33
2022-12-20		48
2022-12-21		38
2022-12-22		35
2022-12-23		38
2022-12-24		27
2022-12-25		17
2022-12-26		20
2022-12-27		39
2022-12-28		28
2022-12-29		44
2022-12-30		56
2022-12-31		28
2023-01-01		31
2023-01-02		36
2023-01-03		42
2023-01-04		40
2023-01-05		36
2023-01-06		71
2023-01-07		32
2023-01-08		27
2023-01-09		25
2023-01-10		41
2023-01-11		59
2023-01-12		45
2023-01-13		63
2023-01-14		30
2023-01-15		47
2023-01-16		43
2023-01-17		39

Date	2022-07-01 - 2023-06-30	Count
2023-01-18		40
2023-01-19		55
2023-01-20		64
2023-01-21		46
2023-01-22		37
2023-01-23		33
2023-01-24		64
2023-01-25		45
2023-01-26		42
2023-01-27		57
2023-01-28		41
2023-01-29		40
2023-01-30		36
2023-01-31		36
2023-02-01		56
2023-02-02		45
2023-02-03		37
2023-02-04		51
2023-02-05		59
2023-02-06		60
2023-02-07		53
2023-02-08		47
2023-02-09		55
2023-02-10		41
2023-02-11		41
2023-02-12		41
2023-02-13		29
2023-02-14		71
2023-02-15		64
2023-02-16		58
2023-02-17		39
2023-02-18		46
2023-02-19		43
2023-02-20		53

Date	2022-07-01 - 2023-06-30	Count
2023-02-21		42
2023-02-22		40
2023-02-23		61
2023-02-24		50
2023-02-25		43
2023-02-26		30
2023-02-27		28
2023-02-28		43
2023-03-01		58
2023-03-02		78
2023-03-03		81
2023-03-04		49
2023-03-05		31
2023-03-06		39
2023-03-07		63
2023-03-08		51
2023-03-09		62
2023-03-10		46
2023-03-11		39
2023-03-12		36
2023-03-13		36
2023-03-14		49
2023-03-15		55
2023-03-16		47
2023-03-17		50
2023-03-18		46
2023-03-19		45
2023-03-20		52
2023-03-21		62
2023-03-22		57
2023-03-23		54
2023-03-24		47
2023-03-25		36
2023-03-26		35

Date	2022-07-01 - 2023-06-30	Count
2023-03-27		33
2023-03-28		46
2023-03-29		47
2023-03-30		53
2023-03-31		52
2023-04-01		50
2023-04-02		40
2023-04-03		43
2023-04-04		61
2023-04-05		71
2023-04-06		52
2023-04-07		60
2023-04-08		55
2023-04-09		39
2023-04-10		42
2023-04-11		63
2023-04-12		69
2023-04-13		69
2023-04-14		57
2023-04-15		44
2023-04-16		44
2023-04-17		39
2023-04-18		62
2023-04-19		71
2023-04-20		46
2023-04-21		50
2023-04-22		48
2023-04-23		43
2023-04-24		45
2023-04-25		48
2023-04-26		58
2023-04-27		40
2023-04-28		72
2023-04-29		49

Date	2022-07-01 - 2023-06-30	Count
2023-04-30		43
2023-05-01		46
2023-05-02		54
2023-05-03		52
2023-05-04		96
2023-05-05		75
2023-05-06		57
2023-05-07		45
2023-05-08		49
2023-05-09		70
2023-05-10		58
2023-05-11		63
2023-05-12		68
2023-05-13		55
2023-05-14		47
2023-05-15		49
2023-05-16		45
2023-05-17		66
2023-05-18		57
2023-05-19		60
2023-05-20		39
2023-05-21		31
2023-05-22		55
2023-05-23		70
2023-05-24		50
2023-05-25		65
2023-05-26		49
2023-05-27		63
2023-05-28		57
2023-05-29		63
2023-05-30		57
2023-05-31		58
2023-06-01		78
2023-06-02		50

Date	2022-07-01 - 2023-06-30	Count
2023-06-03		51
2023-06-04		41
2023-06-05		45
2023-06-06		35
2023-06-07		68
2023-06-08		35
2023-06-09		73
2023-06-10		64
2023-06-11		66
2023-06-12		42
2023-06-13		65
2023-06-14		50
2023-06-15		51
2023-06-16		57
2023-06-17		50
2023-06-18		40
2023-06-19		45
2023-06-20		52
2023-06-21		56
2023-06-22		46
2023-06-23		34
2023-06-24		49
2023-06-25		34
2023-06-26		35
2023-06-27		57
2023-06-28		48
2023-06-29		52
2023-06-30		39

Total: 17249

NATIONAL FIRM LOCAL FOCUS

ALABAMA

Montgomery

CALIFORNIA

Sacramento | Pasadena

I Carlsbad

COLORADO

Denver

FLORIDA

Tallahassee | Tampa

GEORGIA

Atlanta

KANSAS

Wichita

ILLINOIS

Chicago

MASSACHUSETTS

Boston

MICHIGAN

Bay City

NORTH CAROLINA

Raleigh

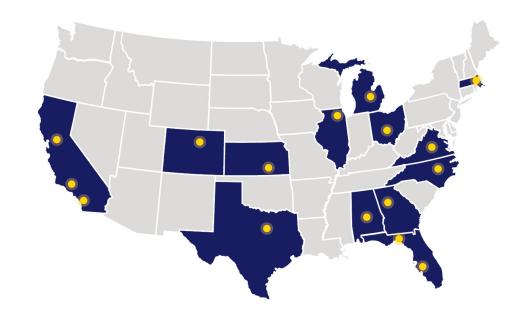
ОНЮ

Columbus

TEXASDallas

VIRGINIA

Richmond





4320 West Kennedy Boulevard, Tampa, Florida 33609

888.302.0899 | www.mgtconsulting.com